

Tees Valley Primary Care Networks

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on behalf of: Karen Hawkins – Director of Commissioning Strategy &
Delivery – Primary Care



September 2019

Darlington Clinical Commissioning Group
Durham Dales, Easington and Sedgefield Clinical Commissioning Group
Hartlepool and Stockton-on-Tees Clinical Commissioning Group
North Durham Clinical Commissioning Group
South Tees Clinical Commissioning Group

PRIMARY CARE NETWORKS (PCNs)

Investment & Evolution: 5yr Framework for GP Contract reform to implement the Long Term Plan



Investment and evolution:

A five-year framework for GP contract reform to implement *The NHS Long Term Plan*

31 January 2019



#NHSLongTermPlan
www.longtermplan.nhs.uk

Network Contract Direct Enhanced Service (DES)

Supporting enhanced service provision for care in the community.

Go live July 2019

All network contracts will be agreed at the same time to cover all practices with a signed network agreement (serving populations of 30–50 000)

Named Clinical Director for networks

Funding to practices to participate in first year - weighted at £1.74/ patient

In 2019 Primary Care Network programme will be launched

From April 2020 - New Network Dashboard

By April 2021 existing Extended Access Funds will join up to fund a single combined offer integral to the Network Contract DES.

Timelines to build the foundation - 2019/20

April 2019	15th May 2019	31st May 2019	1st July 2019	July 2019 onwards	April 2020
Primary Care Networks start forming	All PCNs submit registration to CCGs	CCGs confirm network coverage & approve variation to practice contracts	Network Contract DES goes live across 100% of country and community providers have configured teams on PCN footprints	National Enrolments under Network contract start with additional workforce reimbursement scheme, ongoing support to the Clinical Director, ongoing £1.50 / head from CCG allocations	National Network Services start under the 20/21 Network Contract DES

The Money

Phased increase in baseline GMS funding from 18/20 over 5 years

£1.50 / head transformation money for Network support from CCG general allocation

Additional funding for PCN leadership support - £0.25M/75/20-50 000 for the accountable Clinical Director and additional funding towards new roles (see below)

From 21/22 the Extended Access DES and Improving Access to General Practice (IAGP) will be combined to be part of the Network DES

Investment and Impact Fund (detail to follow) to help improve performance against metrics in the Network Dashboard. 'Shared savings' below (linked to reduction in activity)

- Avoidable A&E attendances
- Avoidable emergency admissions
- Timely hospital discharge
- Outpatient redesign
- Prescribing costs

Balancing mechanism linking investment & roles reimbursement from 20/21

Leadership

All networks to have an Accountable Clinical Director / Strategic Leader

Time for Core National development programme

CCG support 'in kind' to develop and support emerging PCN teams

Extending the offer - Addressing workload & delivering New Services (from 20/21)

Primary Care Networks as the building blocks for Integrated Care Systems by 2021

New dashboard, New Investment & Impact fund to cover Structured medication review and optimisation, Enhanced care in Homes, Anticipatory care for high need patients (including MDT meetings), Personalised Care, Supporting early Cancer Diagnosis, CVD prevention and diagnosis, Tackling Neighbourhood inequalities

Together "avoiding over-medicalising care".

QOF changes from 04/19

28 indicators or 175 points (31%) going 100 points / 15 indicators covering:

- Reducing ischaemic heart & improving outcomes in diabetes care
- Aligning GP control targets with NICE
- An age-appropriate cervical screening
- Pulmonary rehab for COPD
- Weight Mx for Serious Mental Illness health care
- Personalised care adjustment (74 points) to replace "exception reporting" and offer Quality Improvement modules in prescribing safety & end of life care
- Review of vaccines and immunisations in 2019 & Premises review in 2019

Indemnity from 04/19

- New centrally funded Clinical Negligence Scheme for General Practice
- Covers all GPs and all other staff working in delivery of primary medical services and wider network services
- Includes Out of hours provision
- No subscription
- Does not cover - complaints, disciplinary proceedings, GMC investigations, coroners inquests, private work

Digital First

- By April 2019 Electronic ordering repeat Rx
- By July 2019 25% appointments booked online
- In 18/20 111 direct booking 1 appt/3000pts/day
- By April 2020 All patients will have online access to their full record and no fax machines in practices
- By April 2021 online & video consultations
- By April 2021 Extended Access DES & CCG commissioned Extended Access service combined offer (Network contract DES)
- By 2021 Activity, capacity and waiting time data shared in the same way as hospital data currently

Workforce

- Voluntary 2 year fellowship programme for newly qualified nurses and doctors in primary care
- 70% cost reimbursement (recurring): 2019 - clinical pharmacists 2020 - physician associates & first contact physios 2021 - paramedics
- 100% cost reimbursement for one additional social prescribing link worker (from 2019)
- Primary Care Training hubs from 20/21
- Align mental health services with Primary Care Networks

What are Primary Care Networks

Core characteristics of a PCN:

- **Partnerships of Practices working together and with other local health and care providers – PCNs are not a legal entity or organisation**

PCNs are more than a collection of practices:

- Typically, a **defined patient population** of at least 30,000 to 50,000.
- Providing care in different ways to **match different people's needs**
- Focusing on **prevention of illness** and **personalised care**
- **Assess population health needs, making best use of collective resources**
- **Greater resilience, more sustainable workload**

Strategic View of our Area – PCNs

- **80 Practices**

- 11 Darlington
- 11 Hartlepool
- 21 Stockton
- 16 Redcar
- 21 Middlesbrough

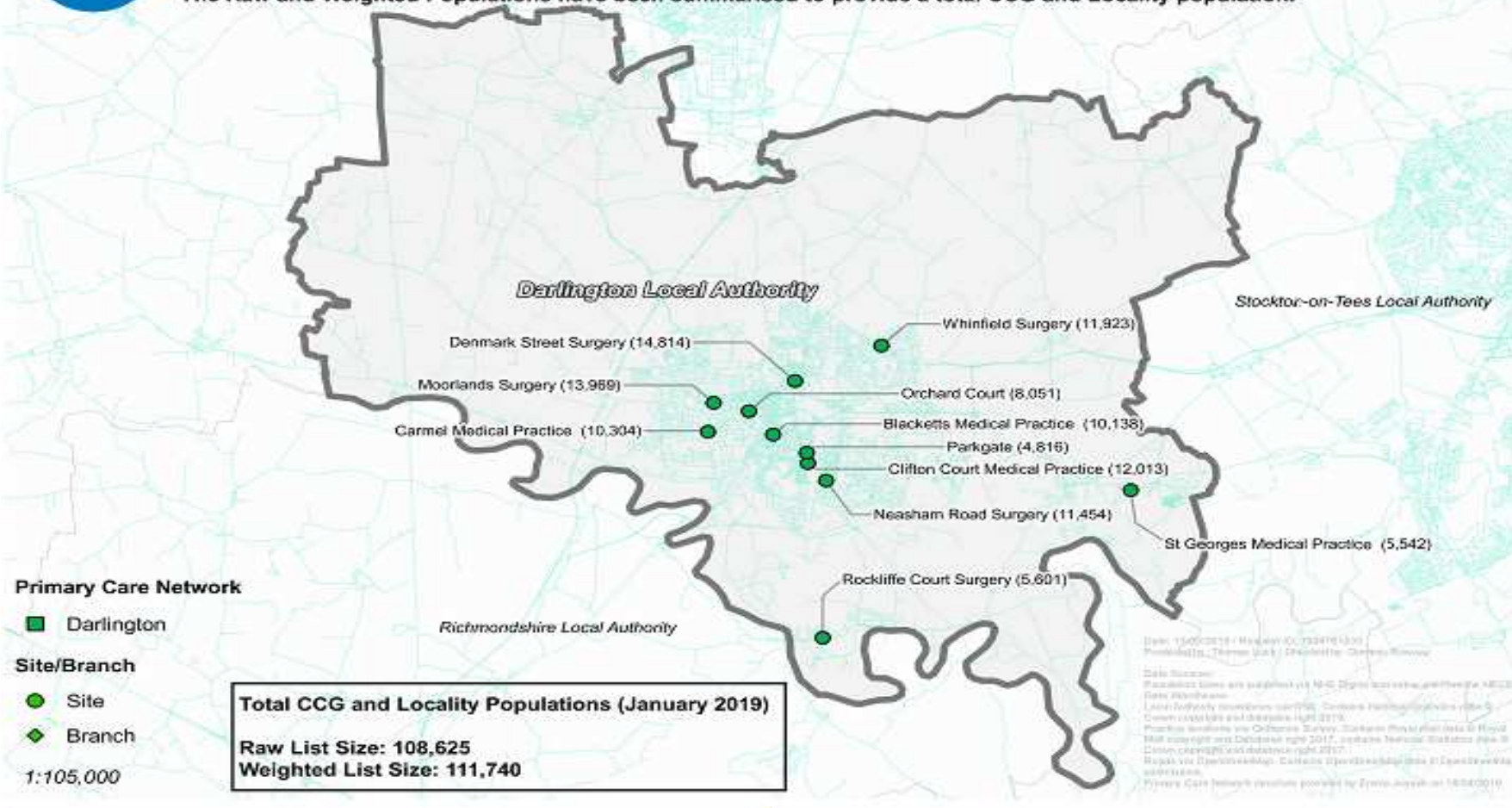
- **14 Networks – 15 Clinical Directors**

- 1 Darlington
- 3 Hartlepool
- 4 Stockton
- 3 Middlesbrough
- 3 Redcar



Darlington GP Practice Primary Care Network and Populations

The populations provided for each practice are the Raw List Size as of 1st January 2019 and are published via NHS Digital. The Raw and Weighted Populations have been summarised to provide a total CCG and Locality population.



Darlington PCN

Network [practice names]	Combined list size [as at 1st Jan 19'	Network Name	Named Clinical Director
Neasham Road Surgery	108,625	Darlington Primary Care Network	Dr Amanda Riley
Clifton Court Medical Practice			
Parkgate			
St Georges Medical Practice			
Denmark Street Surgery			
Whinfield Surgery			
Rockliffe Court Surgery			
Orchard Court			
Carmel Medical Practice			
Blacketts Medical Practice			
Moorlands Surgery			



Hartlepool GP Practice Primary Care Networks and Populations

The populations provided for each practice are the Raw List Size as of 1st January 2019 and are published via NHS Digital. The Raw and Weighted Populations have been summarised to provide a total CCG and Locality population.

Total Hartlepool Populations (January 2019)
Raw List Size: 96,731
Weighted List Size: 109,223

Total Hartlepool and Stockton-on-Tees CCG Populations (January 2019)
Raw List Size: 297,787
Weighted List Size: 318,212

County Durham Local Authority

Hartlepool Local Authority

Stockton-on-Tees Local Authority

Primary Care Network

- One Life Hartlepool
- Hartlepool Health
- Hartlepool Network

Site/Branch

- Site
- Branch

1:70,000

West View Millenium Surgery (6,742)

Hart Medical Surgery (9,254)

Hartfields Medical Centre (7,049)

Victoria Medical Practice (18,827)

Gladstone Surgery (5,535)

Chadwick Surgery (11,930)

McKenzie Group Practice (18,827)

Wynyard Road Practice (7,049)

Seaton Surgery (3,352)

Throston Medical Centre (18,827)

Dr's Koh & Trory (5,750)

Bankhouse Surgery (10,011)

Havelock Grange Practice (12,797)

Brierton Medical Centre (12,797)

Headland Medical Centre (5,484)

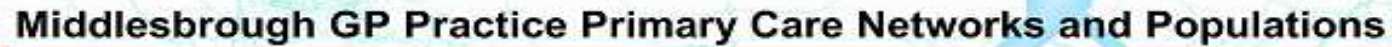
Hartlepool PCNs

Network [practice names]	Combined list size [as at 1st Jan 19']	Named Clinical Director	Network name
Bankhouse Surgery	34,738	Dr Jacqueline McKenzie	One Life Hartlepool
Chadwick Surgery			
Havelock Grange Practice			
Headland Medical Centre	31,360	Dr Carl Parker	Hartlepool Health
McKenzie Group Practice			
Wynyard Road Practice			
Drs Koh & Trory	30,633	Dr GH Trory	Hartlepool Network
Gladstone Surgery			
West View Millenium Surgery			
Hart Medical Surgery			
Seaton Surgery			

[illegible]

Stockton PCNs

Network [practice names]	Combined list size [as at 1st Jan 19']	Named Clinical Director	Network name
Woodlands Family Medical Centre	51,578	Dr Dhirendra Garg	Stockton Primary Care Network
Dovecot Surgery			
Densham Surgery			
Riverside Practice			
Arrival Medical Practice			
Elmtree Surgery			
Woodbridge Medical Practice			
Norton Medical Centre	51,918	Dr Nigel Robinson	Billingham and Norton Primary Care Network
Kingsway Medical Centre			
Marsh House Medical Centre			
Roseberry Practice			
Queenstree Practice			
Melrose Medical Centre			
Dr Rasool			
Eaglescliffe Medical Practice	51,852	Dr Paul Mulcrone	Bytes PCN
Park Lane Surgery			
Thornaby & Barwick Medical Group			
Yarm Medical Practice			
Queens Park Medical Centre	45,708	Dr Lucy Falcus	North Stockton Network
Tennant Street Medical Practice			
Alma Street Medical Practice			



The map displays the geographical distribution of 18 GP practices within the Middlesbrough Primary Care Network. Practices are color-coded: red for Discovery Practice, The Endeavour Practice, Foundations 1, and Parkway Medical Practice; blue for The Erimus Practice, Park Surgery, Linthorpe Surgery, Foundations 2, and Westbourne Medical Centre; green for Prospect Surgery, Crossfell Health Centre, Maronside Medical Centre, Bluebell Medical Centre, and Coulby Medical Practices; and grey for Newlands Medical Centre, Kings Medical Practice, Linthorpe Surgery at North Ormesby, Hirsell Medical Practice, Thorntree Surgery, North Ormesby, and Nunthorpe Surgery. The map also shows the boundaries of Middlesbrough Local Authority and Redcar and Cleveland Local Authority.

GP Practice	Population
Discovery Practice	7,091
The Erimus Practice	6,879
Prospect Surgery	5,399
The Endeavour Practice	7,761
Foundations 2	1,086
Park Surgery	10,120
Linthorpe Surgery	19,393
Foundations 1	805
The Village Medical Centre	8,623
Crossfell Health Centre	9,506
Maronside Medical Centre	7,998
Westbourne Medical Centre	5,064
Thorntree Surgery	2,319
North Ormesby	10,120
Bluebell Medical Centre	10,606
Parway Medical Practice	7,376
Coulby Medical Practices	8,514
Borough Road & Nunthorpe Medical Practice	13,857
Newlands Medical Centre	10,328
Kings Medical Practice	6,700
Linthorpe Surgery at North Ormesby	19,393
Hirsell Medical Practice	3,685
Nunthorpe Surgery	13,857

Map Date: 05/08/2016 / Population: 100,000
 Produced by: Thomas L. Huxley

■ Greater Middlesbrough Primary Care Network

1:65,000

Raw List Size: 298,265
Weighted List Size: 340,668

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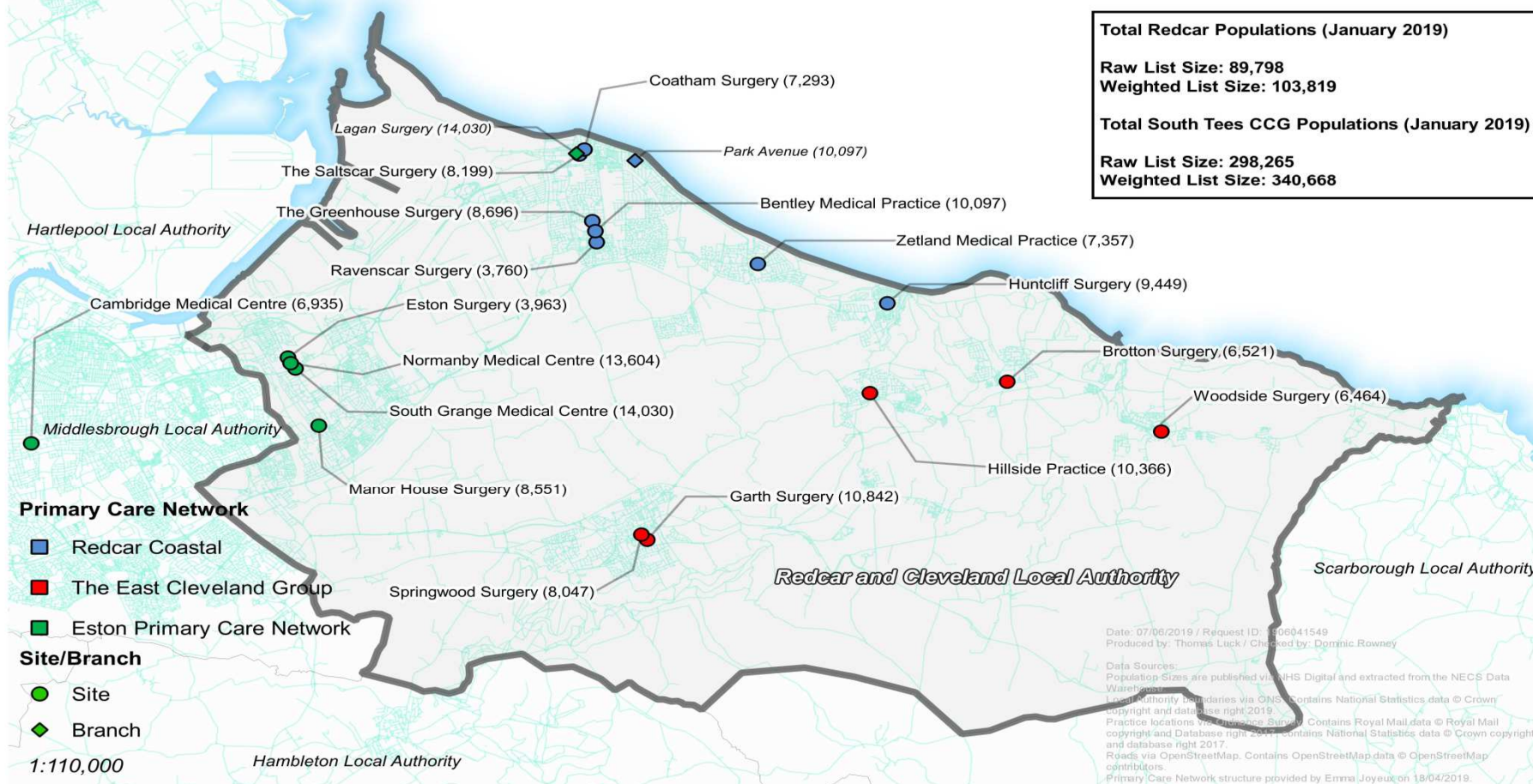
Middlesbrough PCNs

PCN [practice names]	Network combined list size [as at 1 st Jan 2019']	PCN Name	Clinical Director
Park Surgery	48,567	Central Middlesbrough	Dr Vaishali Nanda
Martonside Medical Centre			
The Endeavour Practice			
Discovery Practice			
The Erimus Practice			
Prospect Surgery			
Thorn tree Surgery			
Borough Road & Nunthorpe Medical Practice	43,745	Holgate Primary Care Network	Dr Peter Heywood
Foundations 1			
Foundations 2			
Linthorpe Surgery			
The Village Medical Centre			
Bluebell Medical Centre	61,779	Greater Middlesbrough Primary Care Network	Dr Bharat Kandikonda Dr Raj Kapra
Westbourne Medical Centre			
Crossfell Health Centre			
Newlands Medical Centre			
Coulby Medical Practice			
Parkway Medical Practice			
Kings Medical Practice			
Hirsel Medical Practice			



Redcar GP Practice Primary Care Networks and Populations

The populations provided for each practice are the Raw List Size as of 1st January 2019 and are published via NHS Digital. The Raw and Weighted Populations have been summarised to provide a total CCG and Locality population.



Redcar and Cleveland PCNs

PCN [practice names]	Network combined list size [as at 1 st Jan 2019]	PCN Name	Clinical Director
Brotton Surgery	42,240	The East Cleveland Group	Dr Teik Goh
Garth Surgery			
Hillside Practice			
Springwood Surgery			
Woodside Surgery			
Bentley Medical Practice	54,851	Redcar Coastal	Dr Ali Tahmassebi
Zetland Medical Practice			
Huntcliff Surgery			
Ravenscar Surgery			
The Greenhouse Surgery			
The Saltscar Surgery			
Coatham Surgery			
South Grange Medical Centre	47,083	Eston Primary Care Network	Dr Ifti Lone
Normanby Medical Centre			
Manor House Surgery			
Eston Surgery			
Cambridge Medical Centre			

Key Deliverables Primary Care Networks

Year	Service Specification	Requirement
2019/20	Extended Hours	From 1 st July – All networks to ensure improving access and deliver 100% population coverage of primary care outside of GP core practice hours (for a PCN with 50,000 registered patients this equates to a minimum of additional 25 hours per week)
2020/21	Structured Medications Review and Optimisation	Expansion of clinical pharmacists working in networks. Tackling over-medication of patients inappropriate use of antibiotics, withdrawing medicines no longer needed, as well as support medicines optimisation more widely
	Enhanced Health in Care Homes	All care homes will be supported by a consistent team of multi-disciplinary healthcare professionals delivering proactive and reactive care, led by named GPs and nurse practitioners, organised by the Primary Care Network
	Anticipatory Care	Introducing more proactive and intense care for patients assessed as being at high risk of unwarranted health outcomes including patients receiving palliative care. A structured programme of proactive care and support in which patients with multi-morbidities will have greater support– including longer GP consultations where appropriate - from the wider multidisciplinary team
	Personalised Care	Intended to avoid over-medicalising care, and ensure patients are asked by the primary care team “What matters to you?”, not just “What’s the matter with you?”
	Supporting Early Cancer Diagnosis	Working alongside the Cancer Alliances and other local partners, to have a key role in ensuring high and timely uptake of screening and case finding opportunities within their neighbourhoods

Key Deliverables Primary Care Networks (DES)

Year	Service Specification	Requirement
2021/22	CVD Prevention & Diagnosis	Better prevention, diagnosis and management of cardiovascular disease, role in realising NHS Long Term Plan ambition, principally through secondary prevention – further development of specification to be realised
	Tackling Neighbourhood Inequalities	To challenge tackling inequalities in health and healthcare. Testbed cluster being developed nationally seeking to work out what practical approaches have the greatest impact at the 30-50,000 neighbourhood level and can be implemented by Primary Care Networks - Further development of specification to be realised

Additional roles funded to support key deliverables

- 20,000 additional staff over next 3 years;
- Funding allocated on a capita basis;
- Funding is for new, not existing, posts

Year	Staffing	% Funding Available	Max Funding [£]
2019/20	Clinical Pharmacists	70%	£37,810
	Social Prescribing Link Workers	100%	£34,113
2020/21	Physician Associates	70%	TBC
	First Contact Physiotherapists	70%	TBC
	First Contact Community Paramedics	70%	TBC

The Wider Picture

- PCNs will be a partnership between
 - Primary Care
 - Community Services
 - Acute Care
 - Social Care
 - Public Health
 - Mental Health
 - The 3rd sector
 - Pharmacy/Dentistry/Optometrists

Next Steps

- Continue work and build upon local work
- Governance in place through a System Delivery and Design Group (SDDG) to ensure whole systems approach, although building on what was done already locally
- Focus on population health priorities
- Focus on delivery of DES requirements